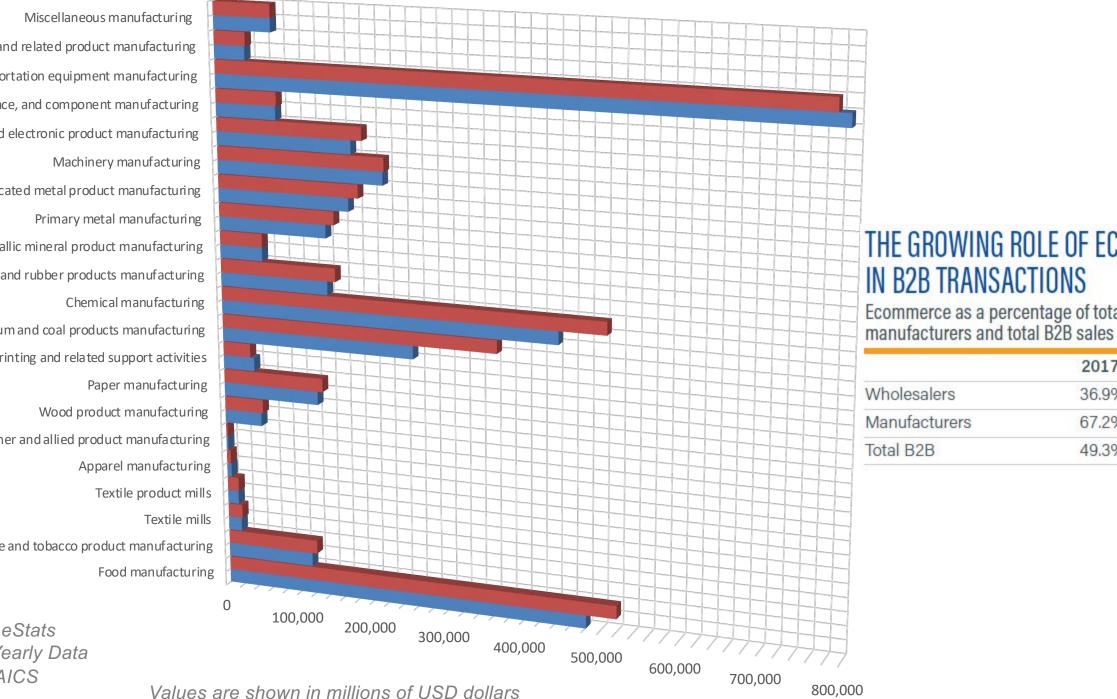


Digital Strategies for eCommerce: Exploring the eCommerce Sales Channels



U.S. eCommerce Value of Shipments 2016 vs 2017



Furniture and related product manufacturing Transportation equipment manufacturing Electrical equipment, appliance, and component manufacturing Computer and electronic product manufacturing Fabricated metal product manufacturing Nonmetallic mineral product manufacturing Plastics and rubber products manufacturing Petroleum and coal products manufacturing Printing and related support activities Leather and allied product manufacturing Beverage and tobacco product manufacturing

Source: Census eStats Comparison of Yearly Data of Industry by NAICS

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THE GROWING ROLE OF ECOMMERCE

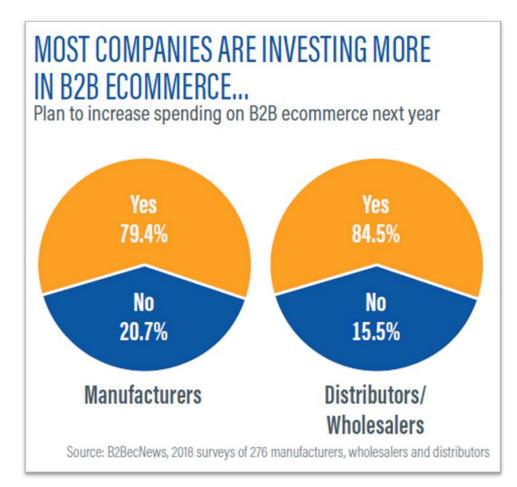
Ecommerce as a percentage of total sales for wholesalers,

2017	2018
36.9%	37.9%
67.2%	69.7%
49.3%	50.7%

Source: B2BecNews



eCommerce is Changing B2B



THE GROWING ROLE OF ECOMMERCE IN B2B TRANSACTIONS

Ecommerce as a percentage of total sales for wholesalers, manufacturers and total B2B sales

	2017	2018
Wholesalers	36.9%	37.9%
Manufacturers	67.2%	69.7%
Total B2B	49.3%	50.7%
		Source: B2BecNe

WHAT ARE YOUR BIGGEST CHALLENGES IN BUILDING YOUR B2B ECOMMERCE BUSINESS?

Multiple answers possible

	Distributors	Manufacture
Competition from Amazon	15.46%	17.98%
Difficulty in recruiting ecommerce personnel	23.71%	17.98%
Resistance from customers to buying online	27.84%	13.48%
Resistance from internal sales department	19.59%	19.10%
Lack of support from top executives	20.62%	23.60%
Lack of money	41.24%	53.93%
Other	15.46%	19.10%
	Source: B2	BecNews, 2018 surve



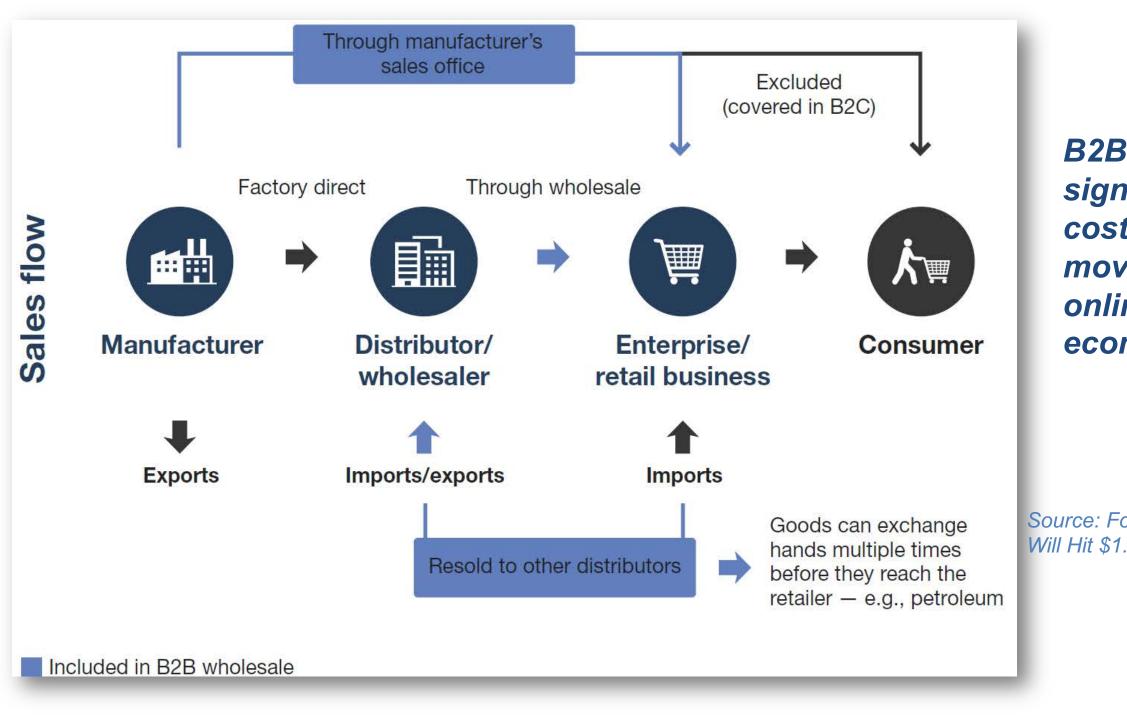


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The B2B eCommerce Sales Flow



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B2B companies can significantly reduce the cost to serve clients by moving them into an online self-serve ecommerce environment

Source: Forrester Report: "US B2B eCommerce Will Hit \$1.2 Trillion By 2021"





Top eCommerce Business Issues We Can Help With

Lack of Business Digital Strategy & Knowhow • Solutions: CS Digital Strategy Counselling Lack of eCommerce Service Provider Awareness • Solution: eCommerce Business Service Provider Referral **Help identifying non-tariff barriers** • Solution: Traditional Counselling **Shipping/Logistics Costs** • Solution: Traditional Counselling **Online Payment Solutions** Solution: eCommerce Business Service Provider Referral



SERVICE

Source: Statista, eCommerce Worldwide Study

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5 STEPS TO A DIGITAL STRATEGY

- ž= 1. Defining your objectives and strategy.
- **2.** Search Engine & Mobile Optimization



3. Examine your internal needs around your backend digital infrastructure.



- 4. Choose the right channel mix.
- 5. Establish KPIs to maximize dmROI and conversion rate.



The eCommerce Sales Channels

Your Website	<u>Thru #SocialMedia</u>
Own Data & Design	Build Brand Following
Full Content Control	Connect Directly With Consumers
Full Pricing Control	Promote Thought Leadership
Must Do SEO	Boosts Website SEO
Will Require Service Providers	Results Vary
	Local Social Media Rep Recommended
	Requires Constant Monitoring
	Sales Dependent On Activity
On Online Marketplaces	Sell to 3 rd Party In-Country Distribute
Reach More Consumers	Quickly and Cheaply Establish Brand Pre
Payment Received in Other Currencies	Immediate Purchase of Product
Can Help With Market Entry	Fewer Transactions
Boosts Website SEO	Boosts Website SEO
Service Interoperability Varies	Requires Interested Distributor
Lots of Competition	Requires Online/SEO Savvy Distributor
Lack of Control of Customer Data	Smaller Margins
Returns & Disputes	





Sell From Your Own Site	Social Media
Own Data & Design	Build Brand Following
Flexible Content	Connect Directly With Consumers
Control Your Brand	Promote Thought Leadership
Pricing Autonomy	Results Vary
Search Engine Optimization	Can Be Time Consuming/Expensive
Will Require Service Providers	Local Social Media Rep Recommended
Third-Party Logistics	Requires Constant Monitoring
Third-Party Payment Gateways	Sales Dependent On Activity
Online Marketplace/Platforms	Sell to In-Country Distributor - B28
Lots of Customer Traffic	Immediate Purchase of Product
Content & Nav in Local Language	Simple/Fewer Transactions
Payment Received in Other Currencies	Requires Interested Distributor
Local After-Sales Service (Depends)	Smaller Margins
Service Interoperability Varies	Potential Lack of Branding Control
Lots of Competition	Vetting Process
Lack of Control of Customer Data	Off-Line Negotiations
Potential Lack of Control of Pricing	Distant brand management



Channel Mix Option: 3rd Party In-Country Distributor

Considerations:

- Allows you to more quickly and cheaply enter a online localized market than if you were to attempt on their own
- Local partner has existing marketing and distribution network for your use; already selling to consumers, already established local SEO, already established branding
- Will need to coordinate with overseas to find appropriate/suitable representation that is currently and successfully selling online in-market.
- You will need to work with your distributor to provide online descriptive content to be used in product descriptions; translation by a service provider may be needed
- Our Partner Matchmaking Services
 - International Partner Search https://www.export.gov/International-Partner-Search
 - Gold Key Matchmaking Service https://www.export.gov/Gold-Key-Service



Website Globalization Review (WGR) Gap Analysis



https://www.trade.gov/website-globalizationreview-gap-analysis U.S. Department of Commerce

Follow-on Coaching

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Referral Resource: eCommerce BSP

Interested in promoting your digital services to **U.S. businesses?**



eCommerce **BSP Directory** Registration

SERVICE PROVIDERS REGISTER HERE!

□ Who can help with our content strategy?

□ Who can help with site translation?

- □ Who can help with SEO and analytics?
- □ Who can help with Channel Management?
- □ Who can help with an IT security program?
- □ What online marketplaces exist for us to sell through?
- □ Where can I find technical assistance for my business issues in the ecommerce sales channel that has been identified through digital strategy counselling?

https://www.trade.gov/ecommerce-bsp-directory

Service Provider Categories

The eCommerce Business Service Provider (BSP) Directory contains basic information on ecommerce service providers, that US exporters contacts for optimizing their digital real estate, in pursuit of increased online sales.

Digital Marketing	Cybersecurity	eCommerce Logistics
Search Engine Optimization, Website Localization Services, Social Media Services, Translation Services	Security Software, Data Storage, Data Forensics	Fulfillment Centers, Last Mile Services
ND DIGITAL MARKETING AND SEO \longrightarrow	FIND CYBERSECURITY AND DIGITAL	FIND ECOMMERCE LOGISTICS HELP \rightarrow
eCommerce Legal & Regulatory	Online Payments	eCommerce Marketplaces
eCommerce Legal & Regulatory Export Compliance, Data Privacy, Intellectual Property Rights	Online Payments Gateways, Shopping Cart, VAT Tax, Foreign Exchange Rate	eCommerce Marketplaces B2C, B2B, Commercial & Niche focus

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eCommerce/Digital Key Performance Indicators

Conversion Rate: A Measurable KPI



Total Site Visitors = 1,000

Prospects & Sales Leads = 20 (Client "cases & activities")

Sale = 1

{Form submissions (+add) tracked calls (+add) tracked email (:by) Total website visitors = Conversion Rate.

 $20 \div 1,000 = .02 = 2\%$ conversion rate

The US "industry average" for website sales conversion is 1.5%

dmROI: A Measurable KPI



{Total Revenue Attributed to DM (-subtract) Total Cost of DM (÷ by) Total Cost of DM = Digital Marketing ROI (dmROI)}

\$10,000 Feb-March online sales – \$2,000 spent on marketing for Feb-March \div \$2,000 = = % dmROI





Resources- Online Market Research

Virtual Services

Learn How To Export

Research Foreign Markets

Network & Learn at Events

Find Buyers & Partners

Explore eCommerce Resources

Obtain Financing

Negotiate an Export Sale

Navigate Shipping & Logistics

Comply with U.S. and Foreign Export Regulations

Perform Due Diligence

Protect Intellectual Property

Resolve Export Problems

International market research is a key piece of successful export planning. It is important to critically review and assess demand for your product, as well as factors related to a given export destination. The information will maximize your company's efforts, while keeping the export plan cost and timeefficient. Our resources can help you compare markets and target the right ones.

Get started today with the 'How To Export' video series!

Researching and Selecting Markets

Be confident in choosing export markets with our articles and videos.

RESEARCH THE GLOBAL MARKET PLACE PLAN MARKET ENTRY Less Expe INTRODUCTION TO FREE TRADE AGREEMENTS

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Trade.gov **Research Foreign Markets**





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Please take this Digital Readiness Questionnaire d to help your business grow and increase online sales!

Watch our eCommerce Video Series to help you build a digital brand for successful international online sales.

Business Service Provider Directory

FIND ECOMMERCE BUSINESS SOLUTIONS

eCommerce Sales Channels

There are 4 main ecommerce sales channels (Your Website, Online Marketplace, Social Media, 3rd Party In-Country Distributor), consider the mix of available sales channels when planning your eCommerce strategy. The ratio of effort spent on channels may varies depending upon the industry, product, and platform. Know who your customers are and which part of the channel mix they are purchasing from.

YOUR WEBSITE	Your Website Own Data & Design Full Content Control Full Pricing Control	Thru #SocialMedia Build Brand Following Connect Directly With Consumers Promote Thought Leadership
ONLINE MARKETPLACE	Must Do SEO Will Require Service Providers	Boosts Website SEO Results Vary Local Social Media Rep Recommended Requires Constant Monitoring
SOCIAL MEDIA	On Online Marketplaces	Sales Dependent On Activity Sell to 3 rd Party In-Country Distributor

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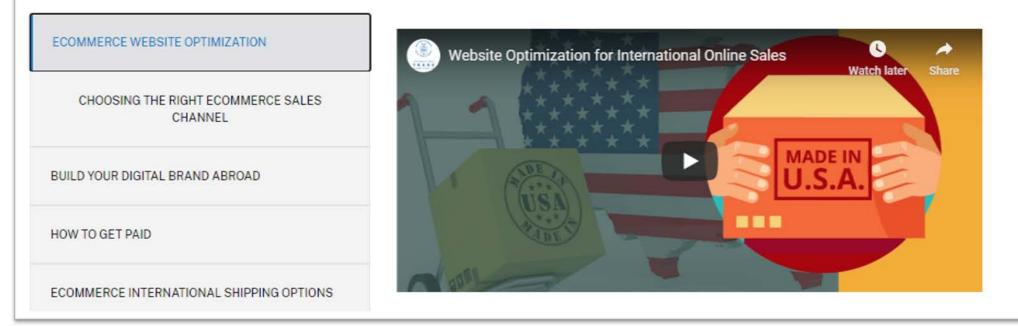
Trade.gov Explore eCommerce Resources

eCommerce Videos

- eCommerce Website Optimization (SEO) ٠
- Choosing the Right eCommerce Channel Mix •
- Build Your Digital Brand Abroad ٠
- How to Get Paid (eCommerce) •
- eCommerce International Shipping Options •

eCommerce Videos

Welcome to the largest collection of resources for U.S. businesses selling cross-border through eCommerce sales channels. Brought to you by the eCommerce Innovation Lab (EIL).



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Follow-Up Information



Local Trade Specialists Who Can Help You With a Digital Strategy:

Jose Burgos Jose.Burgos@Trade.gov

Quick Resources: Explore eCommerce Resources

Research Foreign Markets

eCommerce Business Service Provider (BSP) Directory

