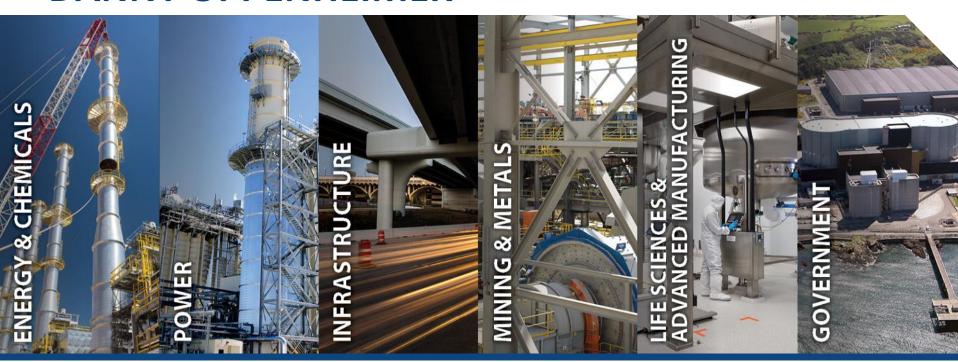
2ND PROMESSA CONFERENCE DANNY OPPENHEIMER





Executive Overview

- One of the world's largest publicly traded engineering, procurement, fabrication, construction and maintenance companies
- Designs, builds and maintains capital-efficient facilities for clients on six continents
- Delivers integrated solutions for clients in the energy & chemicals, government, life sciences & advanced manufacturing, infrastructure, mining & metals and power market sectors
- ♦ Serving more than **4,000** clients in over **100** countries
- #149 on the 2017 FORTUNE® 500 list with revenue of \$19 billion in 2016
- More than 60,000 employees executing projects globally
- ♦ **106**-year **Fluor** legacy



Fluor Corporate Headquarters

Dallas, Texas



Life Sciences & Advanced Manufacturing

The Life Sciences & Advanced Manufacturing business line serves customers in the biotech, pharmaceutical, manufacturing and water industries.

- Consulting services
- Master planning
- Mega projects
- Mid- to large-scale projects
- New construction
- Program management
- Refurbishment of existing facilities
- Small cap/small scale projects





Lilly del Caribe Humalog Biotech Manufacturing Facility Carolina, Puerto Rico



AstraZenenica Pharmaceutical Tablet Facility Canóvanas, Puerto Rico



Bacardi Spirit Manufacturing Facility Catano, Puerto Rico

PSGA Group (J & J) Parenterals Facility Gurabo, Puerto Rico

Power

The Power business line serves Clients in the following markets:

- Environmental compliance
- ♦ Gas/IGCC
- ♦ Nuclear
- Power services / Maintenance, modification & asset integrity
- Renewable energy
- SMR technology
- Solid-fueled



Oak Grove Generating Station Oak Grove, Texas



LCRA Gas-Fired Power Plant Horseshoe Bay, Texas



Centinela Solar Energy Calexico, California



Brunswick County Power Station Freeman, Virginia



Infrastructure

The Infrastructure business line serves the aviation, bridges, commercial and institutional, heavy civil, offshore wind farms, ports and marine terminals, rail and transit, telecommunications, and toll roads and highways sectors.

- Consulting services
- Maintenance, modification & asset integrity
- New construction
- Operations & maintenance
- Program management
- Public-private partnerships
- Refurbishment of existing infrastructure





Governor Mario M. Cuomo Bridge New York, New York



Eagle P3 Commuter Rail Line Denver, Colorado



A9 Gaasperdammerweg Amsterdam, Netherlands



Loop 202 South Mountain Freeway Phoenix, Arizona