

August 31, 2016

Public Private Partnerships CPA Jaime L Sanabria Hernández EcoEléctrica

- Infrastructure areas with possibilities of P3s:
 - Energy
 - ▶ Water
 - Homeland Security
 - Security and Health
 - Transportation



- Characteristics used to prioritize projects:
 - ► Infrastructure
 - ▶ Critical
 - Economic and environmental benefits
 - Creation of jobs

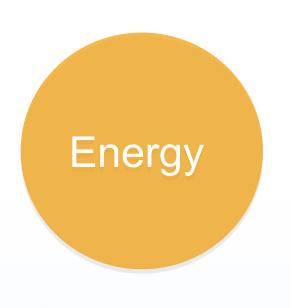




Privatization of facilities to diversify the energy offers:

- Generation facilities.
 - New gas fired combined cycle power plant at or near the Costa sur area.
 - ▶ Re-powering of generation at Costa Sur.
- ▶ Transmission and distribution.
 - Improvements for the integration of renewable technologies.
 - Increase reliability of energy supply.
- ► LNG pipelines:
 - To service Aguirre.
 - Others





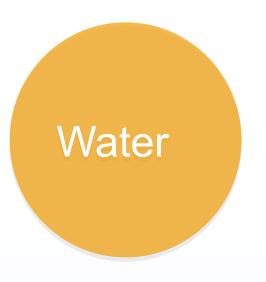
- Project: Costa Sur units 1 t0 4
 - ▶ new 300MW plant
- Objectives: Improve reliability.
- Type: Brownfield/Greenfield
- Payment mechanism:
 Availability, and efficiency savings from decommissioning of old plants.
- ► Investment required: \$400M to \$550M





- Project: Gas pipeline
- Objectives:
 Reduce cost of energy and promote economic activity.
- Type: Brownfield/Greenfield
- Payment mechanism: Users
- ► Investment required: \$100M to \$150M





Improvements to:

- ► Comply with EPA Consent Decree
 - ► Potable water systems
 - ► Sanitary systems
- Optimize water production
 - Implement technology for volume measurement.
 - Reduction of losses
 - ► Capture incremental income





Project:

Modernize water treatment plants.

Objectives:

Improve reliability of service and comply with Consent Decree.

Type:

Brownfield

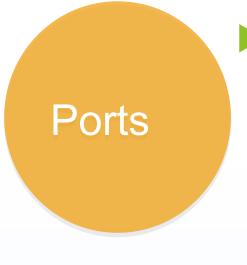
Payment mechanism:

Availability, and savings from decommissioning old plants.

Investment required:

\$50M to \$200M





Build a new maritime cargo port.

- Preferably outside of the triangle where today 80% of the economic activity occurs.
- ► Facilitate decentralization of the economic activity on the island.
- Provide greater security of food and materials supply for the population.





- Project: New maritime port.
- Objectives:

Decentralize economic activity from San Juan economic triangle that receives 80% of all imports.

- Type: Greenfield/Brownfield with construction activity.
- Payment mechanism: Paid by users.
- Investment required: To be refined.



Security and Health

Build integrated data centers.

- Create public data platforms for the population's:
 - ► Health information.
 - ► Public security.
- Consolidate data from all agencies.
 - Facilitate information exchange throughout the government agencies.
 - ► Target reduction of abuse and crime.
 - Facilitate an efficient and cost controlled operation of government.

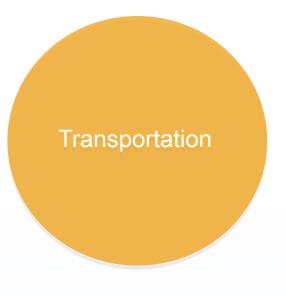


Security and Health

- Project: Build data centers.
- Objectives: An efficient and cost controlled management of public resources.
- Type: Brownfield/Greenfield
- ► Payment mechanism: Operating expense savings.
- ► Investment required: \$100M to \$150M







- Mass transportation system.
 - ► Train
 - Light rail train.
 - Express buses.
- Interconnection to existing train.
 - Coordinated with existing buses and other transportation service providers.
- One operator concept to increase efficiency and effectiveness.
 - Increase reliability of service.



Transportation

- Project: Consolidate all mass transportation projects into one.
- Objectives: Facilitate public transportation to spur economic activity.
- Type: Brownfield / Greenfield
- Payment mechanism: Users
- Investment required: To be refined.



Health:

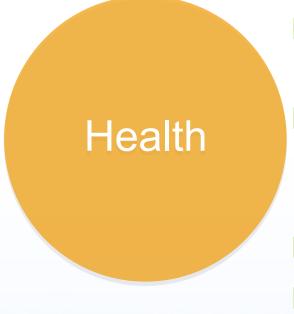
- Construct a new public medical center for the Caribbean Region.
 - ► Caribbean Medical Center for traumas, vascular, cerebrovascular, etc.

Transportation:

- Express lanes for roads.
- Parking structures in urban centers.
- ▶ Improvements to cruise ship ports.
- Improvements to existing cargo ports.
- Concession and maintenance contracts for certain regional airports.
- ▶ A limited number of rest areas on certain main roads.
- Security:
 - ▶ Electronic management of traffic violations.
 - Consolidation and improvements to detention centers.
- Taxes:
 - Electronic management and collection of property taxes.
- Education:
 - Improve the physical facilities of public schools through reduction and consolidations.

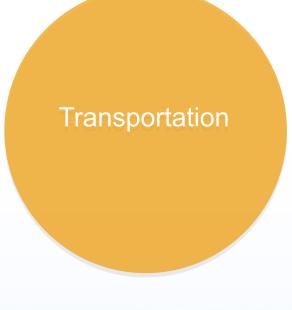






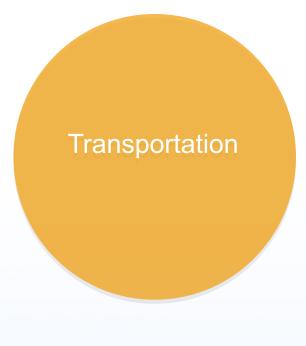
- Project: Construct a new Caribbean Regional Medical Center.
- Objectives: Create a trauma and vascular and cerebrovascular center of excellence for servicing all of the Caribbean.
- Type: Brownfield / Greenfield
- Payment mechanism: Users
- ► Investment required: \$100M to \$250M





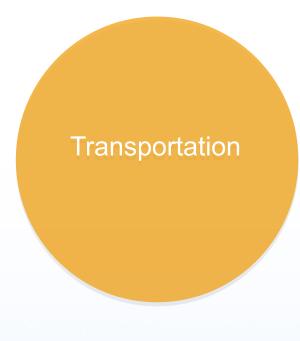
- Project: Express lanes on existing roads (PR 52, PR 30, PR 18, PR v26.
- Objectives: Facilitate public transportation to spur economic activity while improving quality of life.
- Type: Brownfield with construction activity.
- Payment mechanism: Tolls
- ► Investment required: \$25M to \$200M.





- Project: Parking structures in urban centers.
- Objectives: Quality of life and facilitate public and economic activity.
- Type: Brownfield/Greenfield
- Payment mechanism: Users
- ► Investment required: \$25M to \$150M.





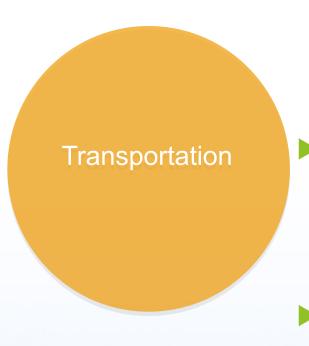
- Project: Improvements to cruise ship ports.
- Objectives: Support the tourism industry and increase cruise ship activity.
- Type: Brownfield with construction activity.
- Payment mechanism: Users
- ► Investment required: \$20M to \$75M.



Transportation

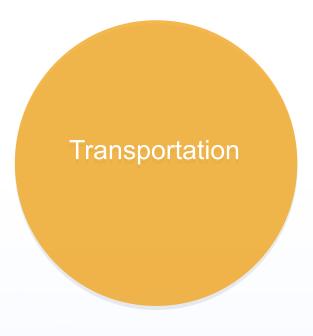
- Project: Improvements to cargo ports.
- ▶ Objectives: Support maritime commerce and transform the existing cargo ports into secure technological logistics centers.
- ► Type: Brownfield with construction activity.
- Payment mechanism: Fees and or taxes to users.
- Investment required: \$20M to \$75M.





- Project: Operating concession or operating and maintenance contracts for certain certified regional commercial airports.
- Objectives: Produce savings for the Ports Authority while increasing efficiency and improving the commercial offer.
- Type: Brownfield with construction activity
- Payment mechanism: User fees and or taxes.
- Investment required: \$20M to \$75M.





- Project: A limited number of rest areas on certain main roads.
- Objectives: Quality of life.
- Type: Greenfield
- Payment mechanism: User fees.
- ▶ Investment required: \$10M to \$25M.







- Project: Electronic management of traffic violations.
- Objectives: Improve quality of life by reducing traffic violations and the need to visit government offices while decreasing risks for police officers.
- Type: Brownfield
- Payment mechanism: Users
- Investment required: \$10M to \$25M.





- Project: Evaluate the opportunity to consolidate detention centers.
- Objectives: Provide improved physical conditions and promote rehabilitation and social re-insertion of convict. Should achieve savings through consolidation of facilities.
- Type: Brownfield/Greenfield
- Payment mechanism: Public funds
- Investment required: \$120M to \$175M.





- Project: Electronic management and collection of property taxes.
- Objectives:Improve services while deterring evasion and improving collections.
- Type: Brownfield
- Payment mechanism: Increase In tax revenue and improved collection practices.
- Investment required: \$20M to \$30M.





- Project: Electronic management and collection of property taxes.
- Objectives: Improve services while deterring evasion and improving collections.
- Type: Brownfield
- Payment mechanism: Increase In tax revenue and improved collection practices.
- Investment required: \$20M to \$30M.





- Project: Improve the physical facilities of public schools through reductions and consolidations.
- Objectives: Renovate the infrastructure of chosen schools to convert to 21st century offerings. Savings would be achieved through physical consolidations and closings
- Type: Brownfield
- Payment mechanism: Public funds.
- Investment required: \$234M to \$500M.



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