



PUERTO RICO CONFERENCE 2010 | Entrepreneurship for Growth



Mr. Carlos Ubiñas
CEO International & PR
UBS Financial Services Inc. of PR

Mr. Carlos Ubiñas joined UBS in 1989, as Managing Director of its Investment Banking Group. In September 2009, he was appointed Chief Executive Officer of UBS International and Puerto Rico. From October 2005 to September 2009, he was named President for all of UBS's operations in Puerto Rico. Prior to joining the Firm, Mr. Ubiñas was Executive Vice President of Government Development Bank for Puerto Rico and Executive Director of AFICA.

He was responsible for all the capital market activities of the Commonwealth of Puerto Rico, in addition to the capital markets and lending activities of the Bank. In this role, between 1986-1989, he managed over \$6 billion of debt issuances. Prior to joining the Bank, Mr. Ubiñas was a corporate, tax and securities lawyer at O'Neill & Borges. Mr. Ubiñas received a Bachelor of Arts degree from George Washington University and a Juris Doctor degree from the University of Puerto Rico School of Law.

